

Two Perspectives, One Ambition

Connecting European Sovereignty and Industrial Competitiveness

Ina Sebastian, Vice President R&D&I Policy

SEMICON 2026, Munich, 10 November 2026

Perspective 1:
European Sovereignty

European Sovereignty / Open Strategic Autonomy

The political perspective

Ursula von der Leyen, State of the Union Address, 16 September 2026

"In this world, Europe has chosen to **forge its own path**."

"And a stronger, **independent Europe** is now emerging."

"This is a Europe that is securing **its prosperity**."

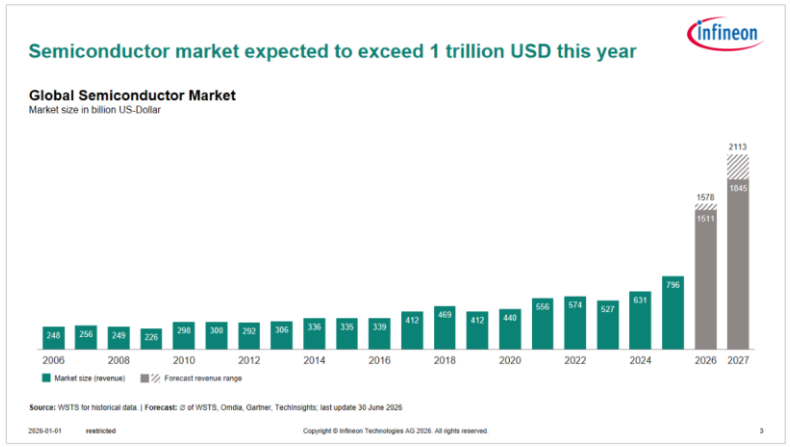
"But our path is clear. Building an **independent Europe** that has the **power to act** …"

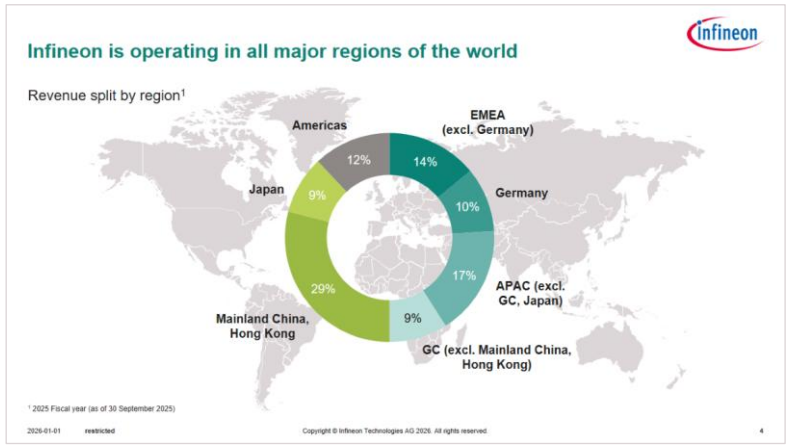
My takeaway: European sovereignty is regarded as one of the foundations of Europe's prosperity and capacity to act.

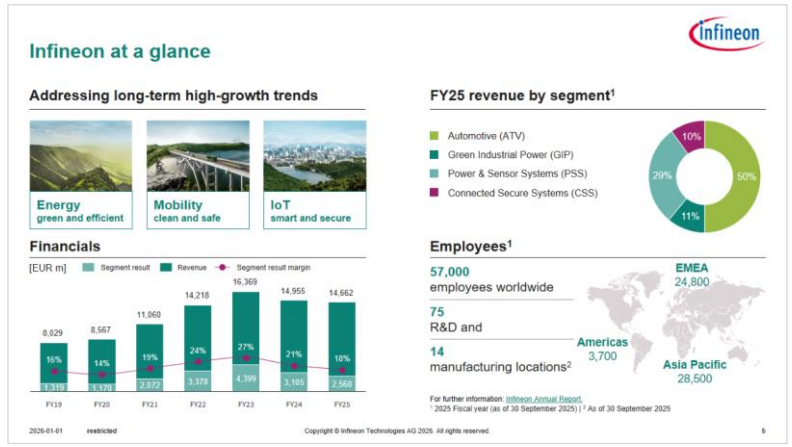
Copyright © Infineon Technologies AG 2026. All rights reserved.

Perspective 2:
Industrial Competitiveness

Infineon´s Path to Global Industrial Competitiveness at a Glance

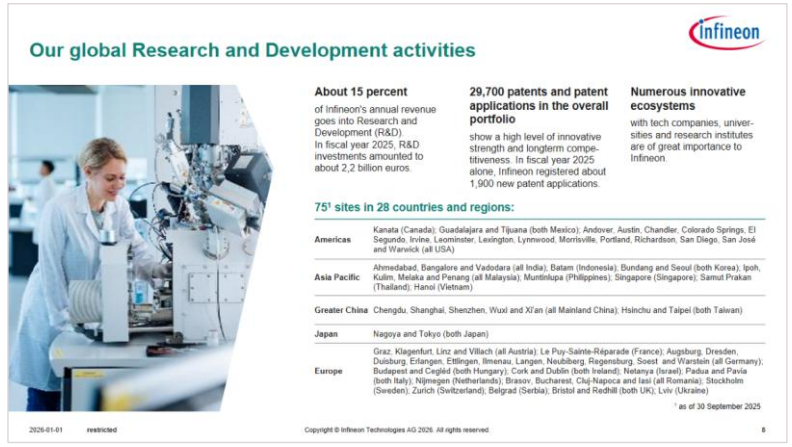












Copyright © Infineon Technologies AG 2026. All rights reserved.

The Role of EU´s Industrial Policy

Industrial policy is a tool for achieving European sovereignty

What is industrial policy?

Political perspective

Regulation, funding and trade measures to strengthen European industry's competitiveness, resilience and technological capabilities, while **supporting broader economic and societal goals**.

Industry perspective

Reliable framework conditions
(e.g. affordable energy, skilled labour and predictable regulation),
incentives and public investment that help companies **to innovate, invest, scale up and manufacture competitively** in Europe.

The challenge is: Industrial policy must connect Europe's strategic goals with companies' ability to invest and compete globally.

Copyright © Infineon Technologies AG 2026. All rights reserved.

Two Perspectives, One Ambition

European Union and European Companies share one Ambition

Industry strengthens Europe

Globally competitive companies sustain industrial capabilities and skilled jobs in Europe, strengthening its resilience and capacity to act.

Customer demand and viable returns support the next generation of research and industrial investment.

EU enables global success

Affordable energy and predictable regulation help attract and retain investment in Europe, providing a competitive base for global markets.

Research partnerships and access to talent help companies develop technologies that meet customer needs.

EU policymakers and industry must listen to each other as **trusted partners**, **shaping regulation and framework conditions together** to advance Europe's strategic goals and strengthen European industry's global competitiveness.

Copyright © Infineon Technologies AG 2026. All rights reserved.

Example: Chips Act 2.0

Chips Act 2.0: Commission proposal

Semiconductors support the EU's broader ambition for technological sovereignty.

Improving conditions for investment and competitiveness

Strengthening research, innovation and skills, alongside cooperation with international partners

Stimulating demand and industrial uptake

Linking chip manufacturers with user industries and boosting demand through innovation procurement

Reinforcing supply-side measures

Enabling State aid for additional "First-of-a-Kind" projects not yet present in the EU

Increasing resilience and reducing dependencies

Establishing a Business-to-Business Semiconductor Supply Chain Platform to support industry

Copyright © Infineon Technologies AG 2026. All rights reserved.

Chips Act 2.0: industry requests

Industry as an equal partner to research and policy-makers

Give industry e.g. voting rights in Chips Act governance.

Viable strategic projects

Select projects transparently, based on real market demand and credible business plans.

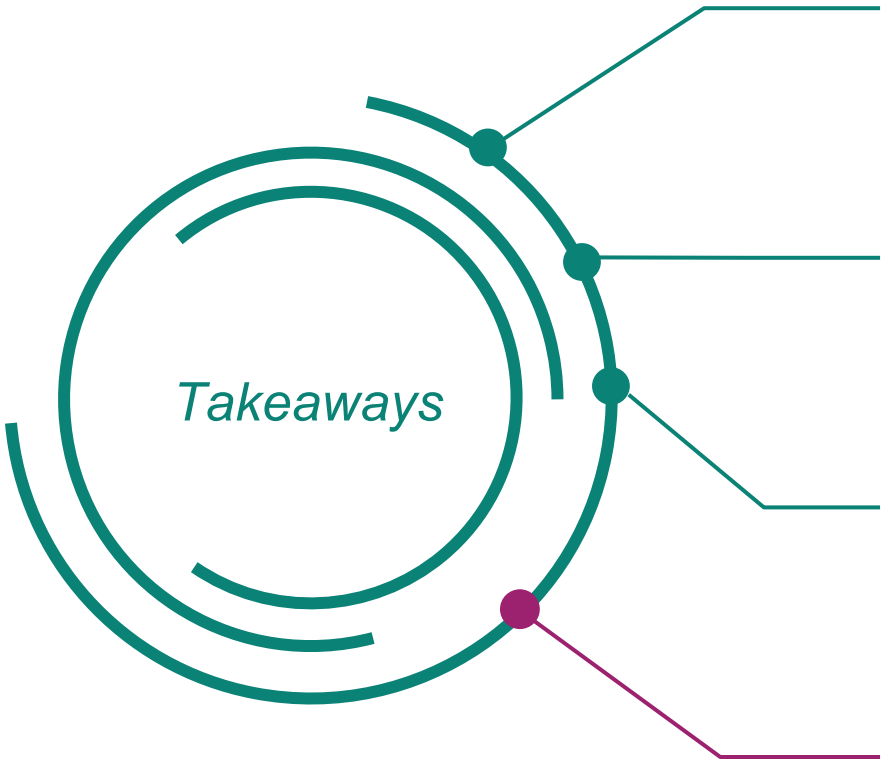
Pilot lines with industrial impact

Align research pilot lines with industry needs and fund Lab-to-Fab technology transfer.

Strong European lead markets

Create demand for trusted European chips through procurement and deployment.

Copyright © Infineon Technologies AG 2026. All rights reserved.



Policymakers and industry share the goal of a strong, competitive European Union

Globally competitive companies strengthen European Union´s sovereignty

EU’s strategic ambitions depend on viable business cases

EU policymakers and industry must listen to each other as trusted partners, shaping regulation and framework conditions together

Copyright © Infineon Technologies AG 2026. All rights reserved.


Infineon