

November 17th, 2022

***Greenfield & Brownfield:
Semiconductor Fab Asset / Global Manufacturing Market Overview***

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Founder, President & CEO



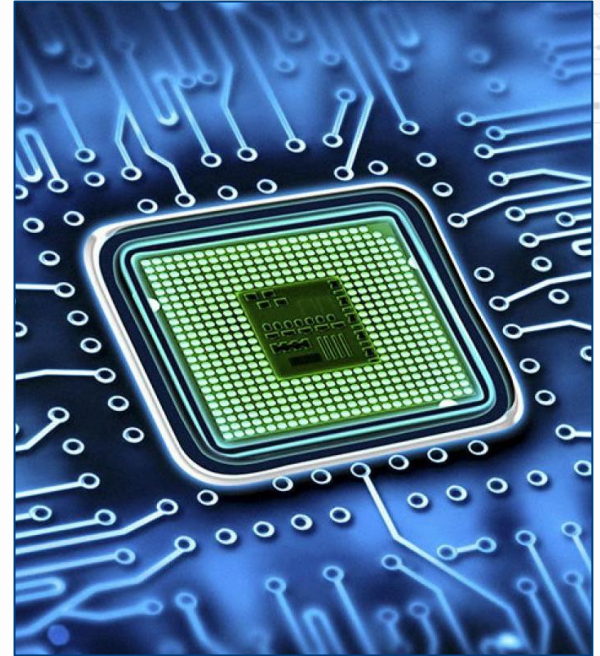
Market Growth Drivers / Why We Need Global Semiconductor Manufacturing

- Automotive transformation – Electrification & digitalization
- Industrial transformation – Cloud computing, server farms, memory, energy management & power efficiency
- Wireless communications – 5G, 6G, satellites & IOT
- AI, super computing, bitcoin, security & medical
- Personal electronics enabling work-from-home environment & digital computing
- Carbon neutrality – Calling for improvements everywhere



Challenges To Global Semiconductor Manufacturing

- Geopolitical tensions creating risks of disruption and shortages
- Limits of a fully globalized supply chain
- Semi industry suffering from a lack of attractiveness and qualified talent
- Global warming threat and need for sustainability programs
- Are countries creating enough incentives for manufacturing investments?



Strategic Importance Of Semiconductors

EUROPE

Goal to produce 20% of the world's chips by 2030. In addition to €30B of public investment, EU Chips Act will offer > €12B in funding and private investment by 2030

KOREA

Local Chips Act passed in Jan. 2022. 6-10% corporate tax break for facility investment and 30-40% tax credit for R&D

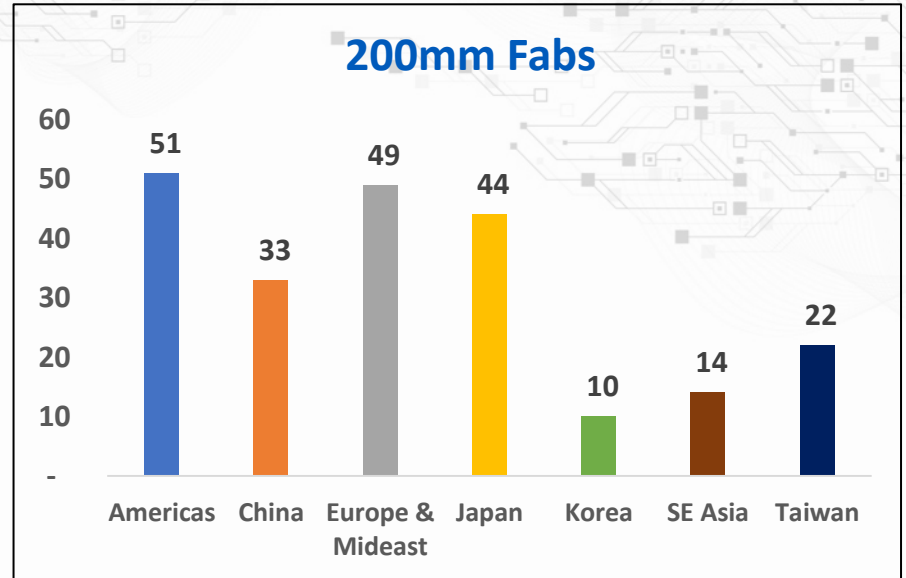
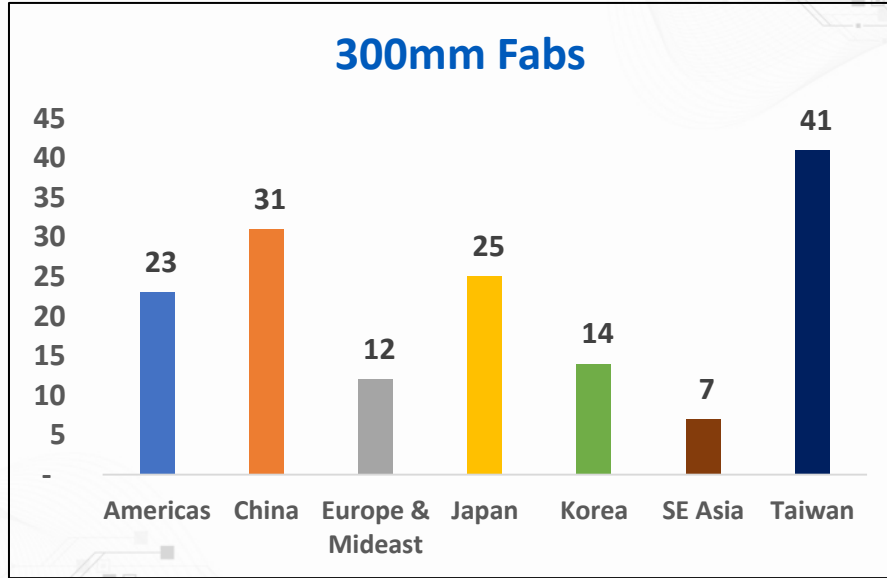
USA

Following Chips Act passed in July 2022, \$250B of government funding, of which \$52B to fund semiconductor research and manufacturing

CHINA

Tax exemption for chips between 28nm & 65nm for first 5 years and up to 50% in corporate tax breaks for next 5 years. \$1.4T chip drive supports Beijing's goal to meet 70% of domestic semi needs by 2025

Total Operational Semi Capacity – 200mm / 300mm Fabs By Country / Region



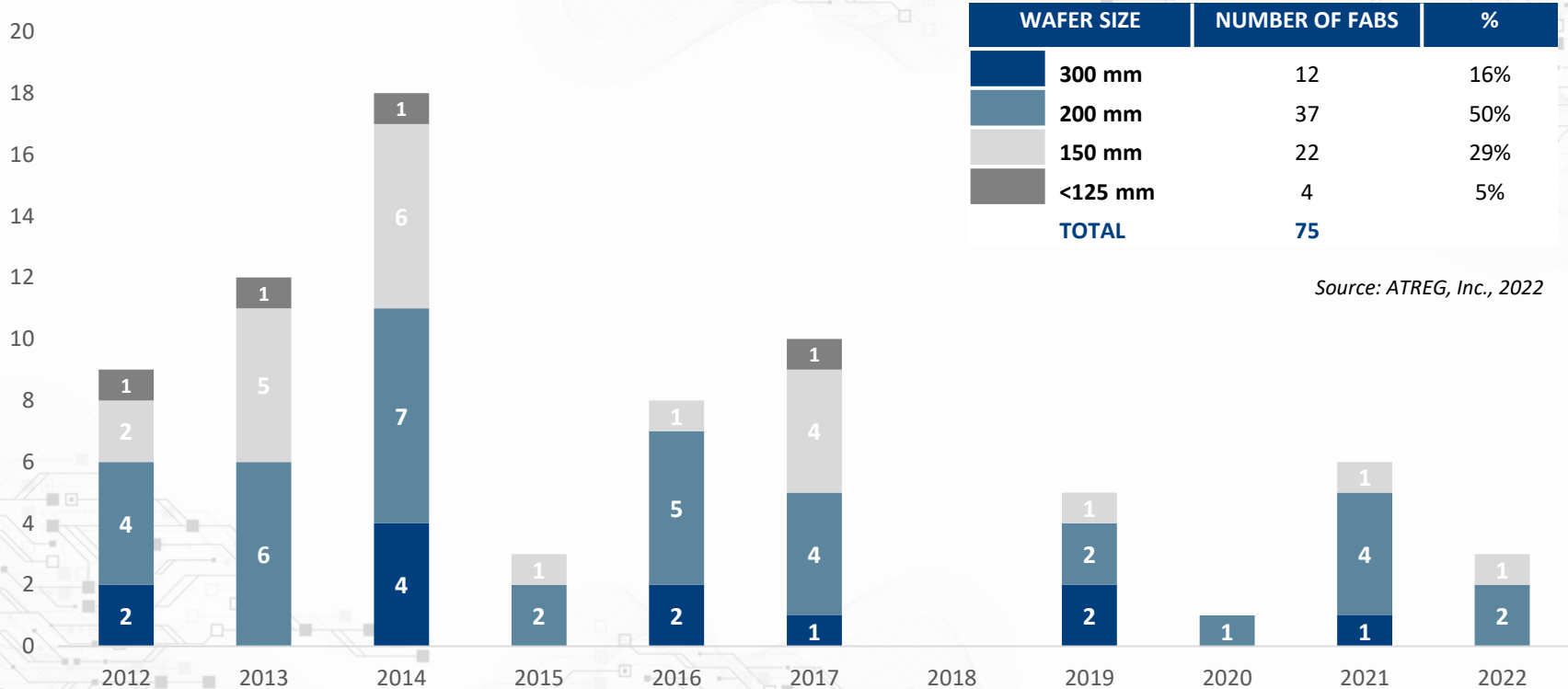
TOTAL OPERATIONAL FABs WORLDWIDE

300mm – 153

200mm – 223

150mm – 297

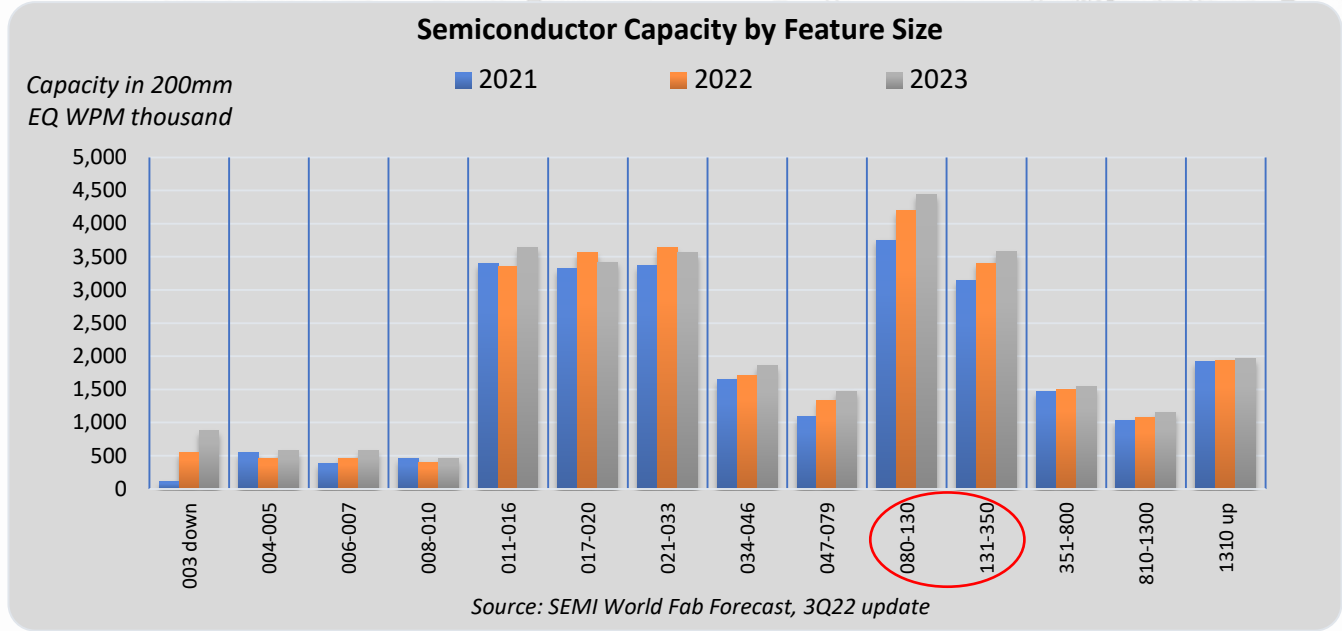
Brownfield Fab Transactions Over The Past Decade (By Wafer Size)



Source: ATREG, Inc., 2022

Continued Criticality Of 200mm & Mature Nodes

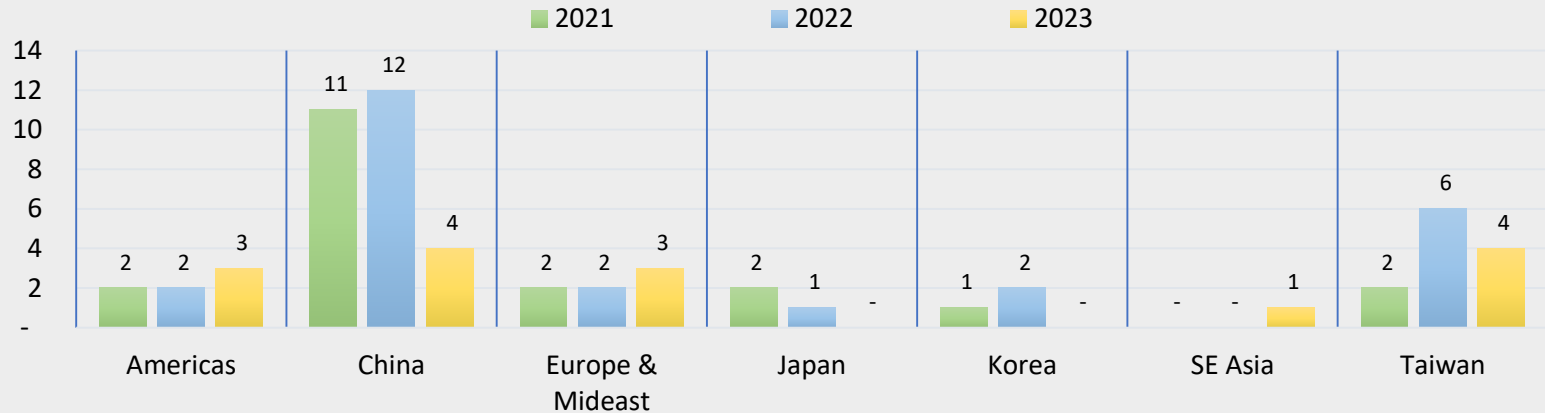
- Core 200mm demand remains strong
- Greenfield expansions focused on 300mm leading edge
- Existing 200mm brownfield fabs remain critical



Global Greenfield Fab Landscape – U.S. & Europe Playing Catch-Up To China

- 2022 fabs starting volume production in the U.S. and Europe
 - Intel, Hillsboro, OR module
 - TI, Richardson, TX
 - Wolfspeed, Mohawk Valley, NY
 - STMicro, Agrate, Italy
 - Soitec, Bernin, France

Count of New Volume Fabs Starting OPERATION (*1st silicon, not volume production*)



Estimated Planned U.S. & European Greenfield Fab Investment



U.S. GREENFIELD INVESTMENT* = ~ \$130B

EUROPEAN GREENFIELD INVESTMENT* = ~ \$35B

Greenfield Fab Construction Challenges

- Rising fab construction costs
- Slow construction speed
- Supply chain availability / integration
- Endemic fab ecosystem issues
- Global skilled labor shortage



And now to our panel discussion

*Greenfield vs. Brownfield:
How global government incentives could tip the fab balance*

Meet Our Panelists



RUDI DE WINTER
Chief Executive Officer
& Managing Director



ALEXANDER GORSKI
Executive Vice President
Back-End Operations



PATRICK LEINENBACH
Senior Vice President
Automotive Electronics



ABDELKARIM MOHARRAM
Manager, Business Development
Semi Manufacturing & Technology



BOSCH

